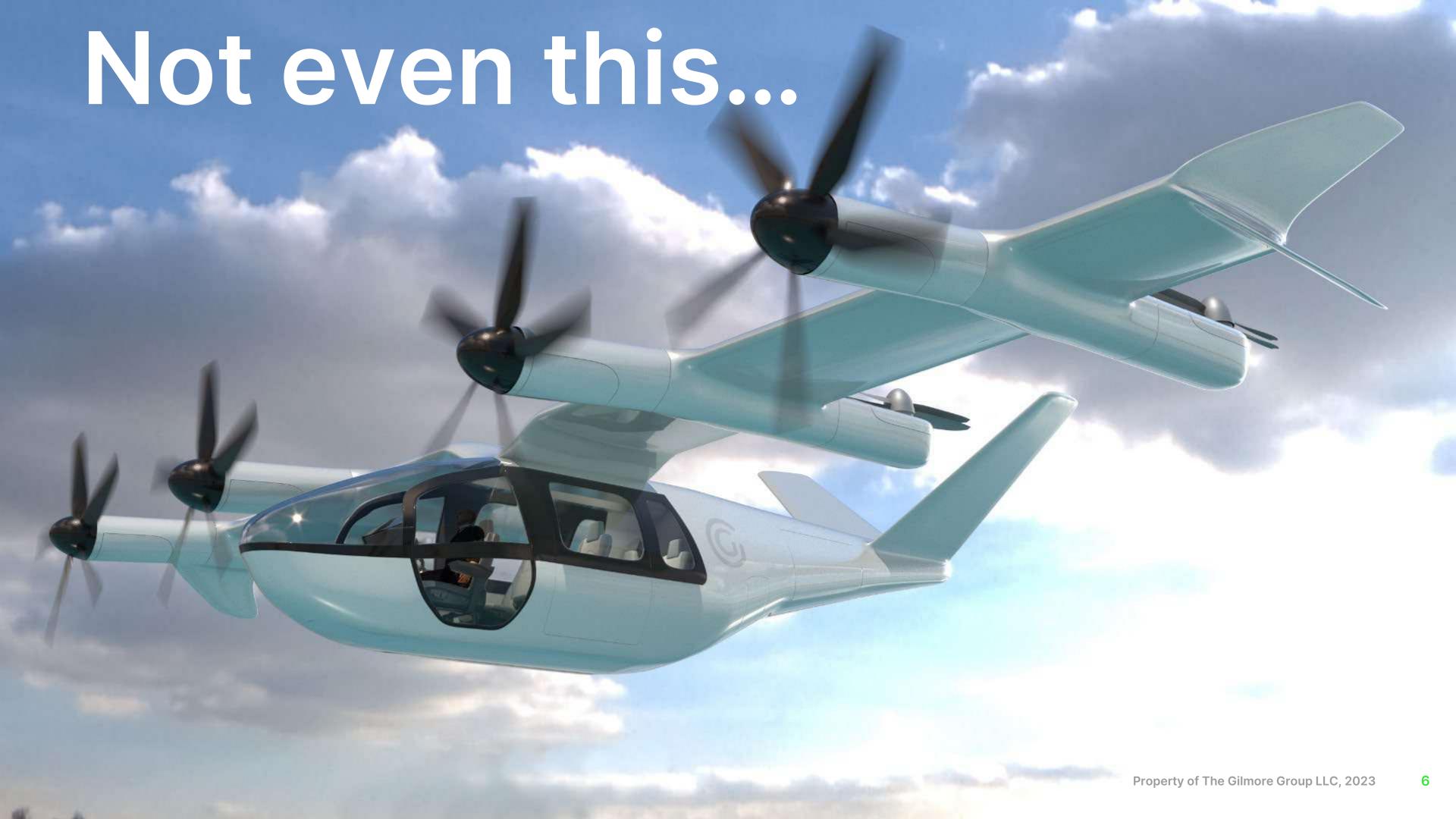
eVTOL Insights London 2023: Assuring the Human Experience is Considered Holistically

First, these aircraft need to be thought about the right way...



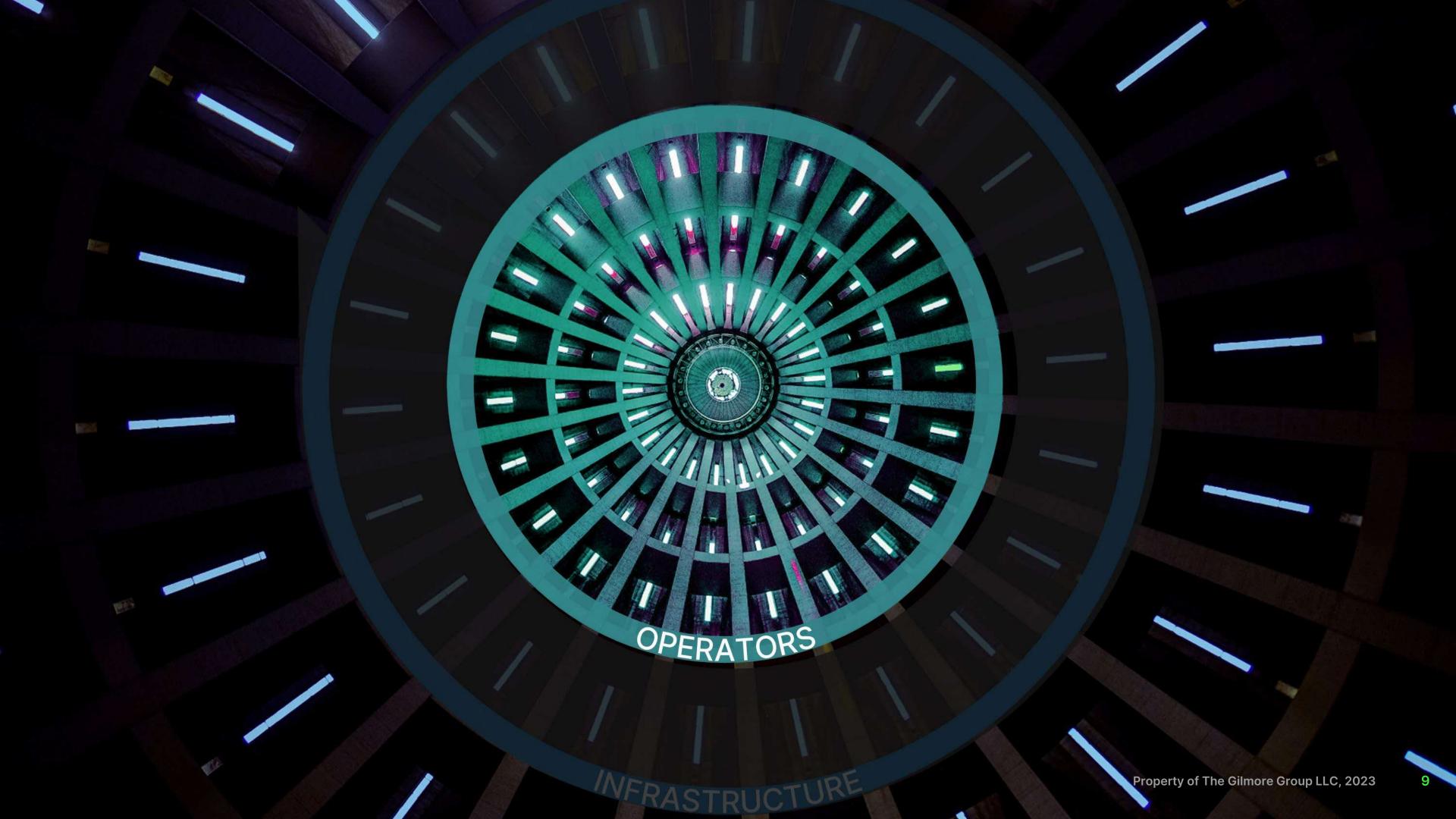


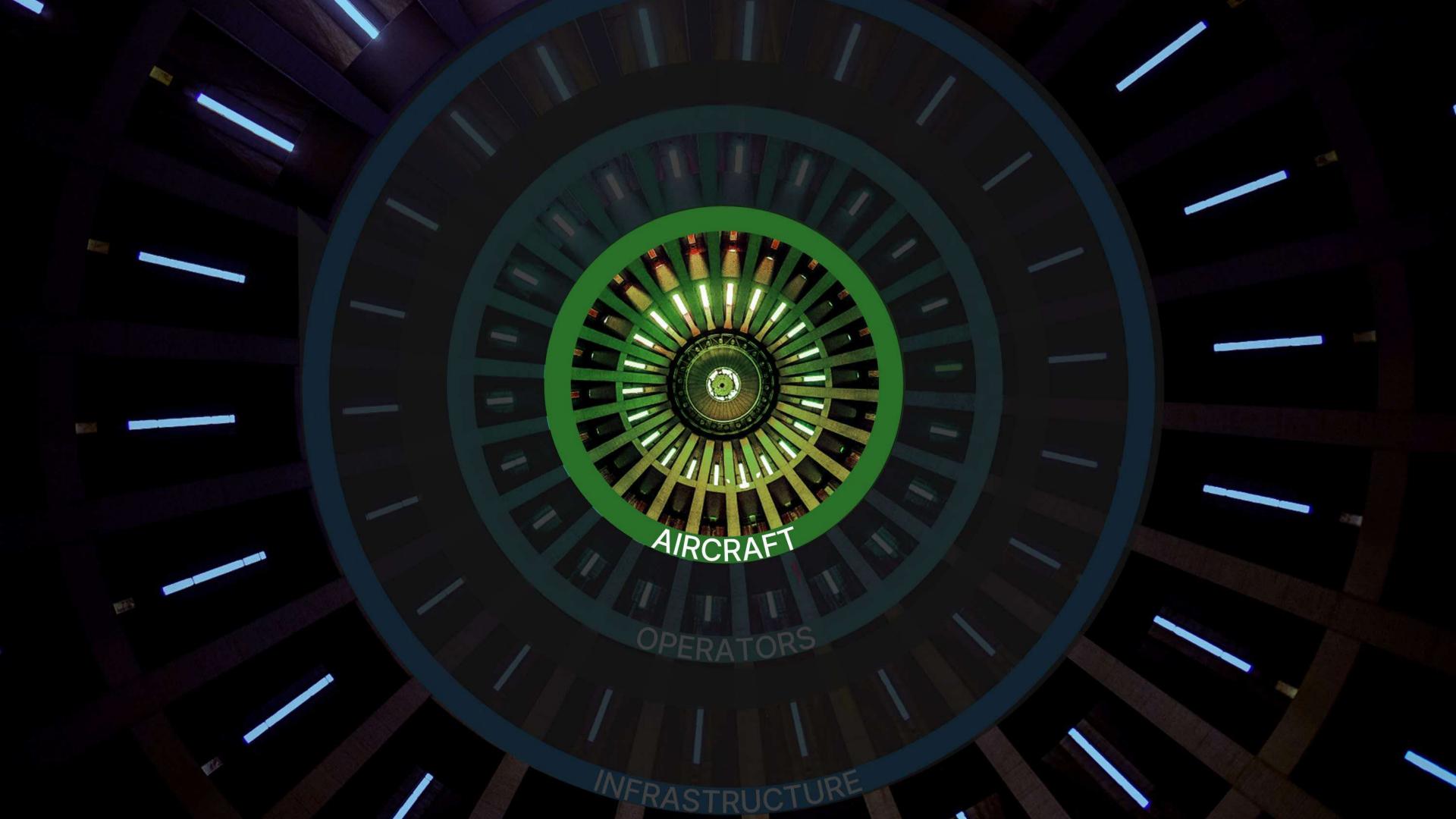
















Human-Centered Thinking

is essential to commercial success



The Core Principles of Human Experience Design:

Principle #1

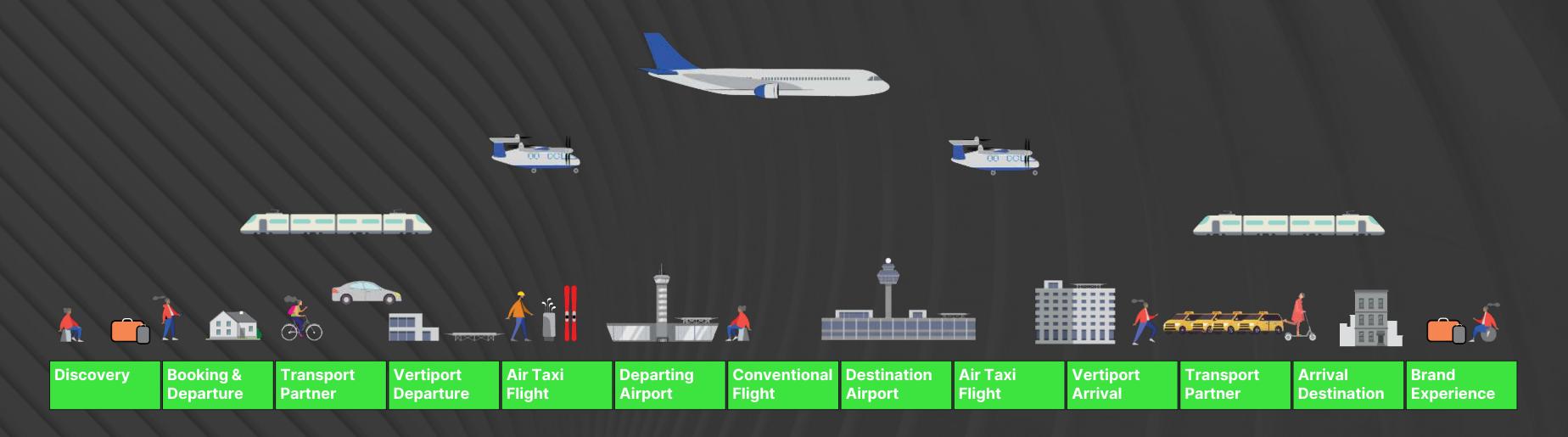
End-user impacts total ecosystem and all elements of design

Principle #1

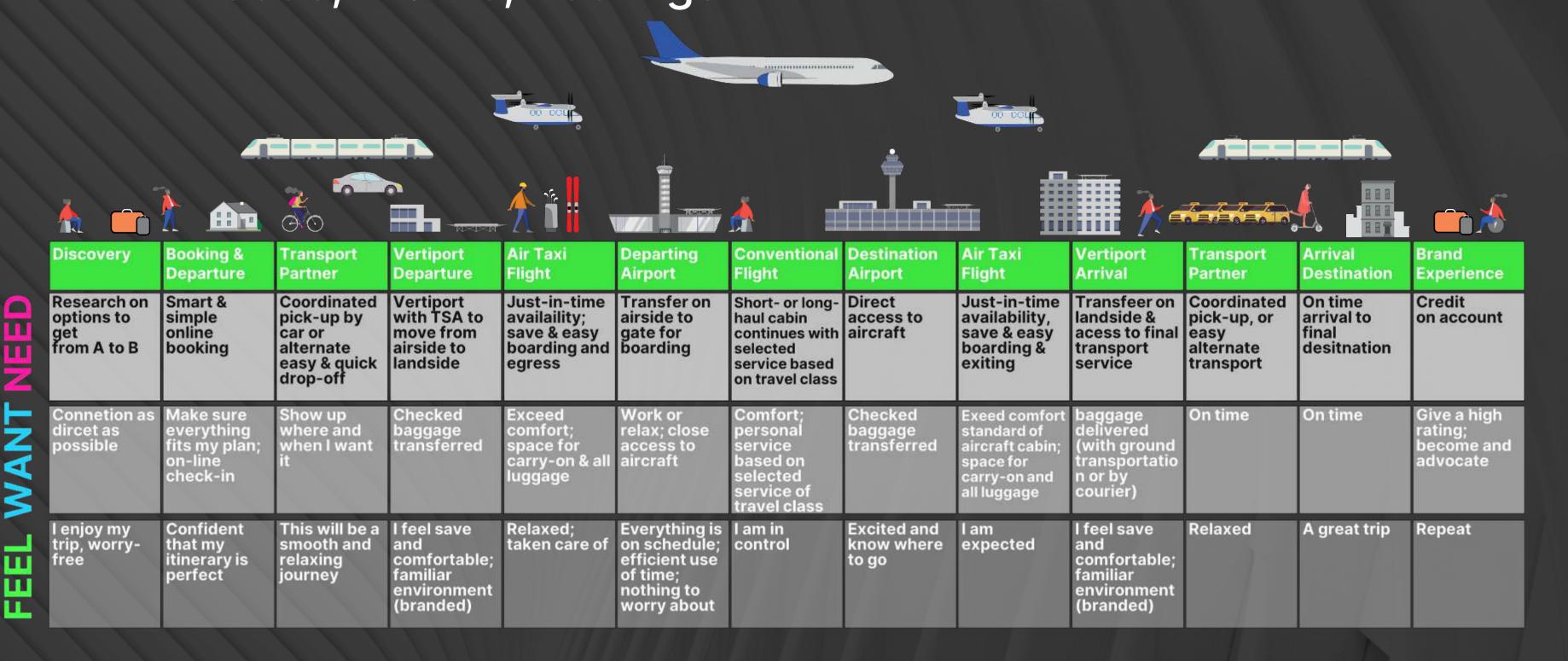
End-user impacts total ecosystem and all elements of design

A) What is the complete user experience & customer journey? "User-centric" development

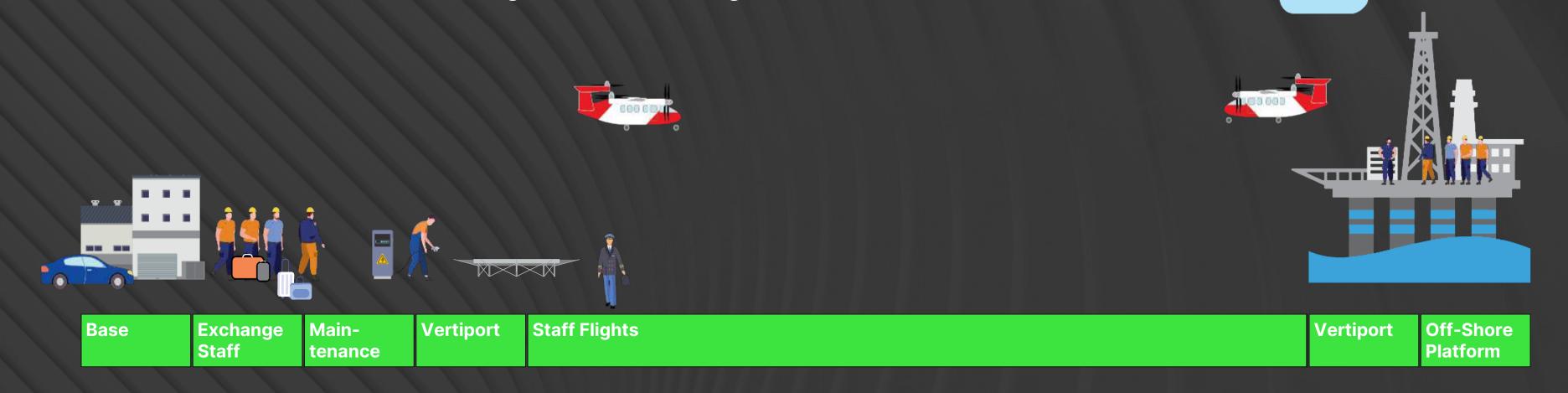
A) What is the complete user experience & customer journey? Think Passenger...



A) What is the complete user experience & customer journey? Needs, Wants, Feelings...



A) What is the complete user experience & customer journey? Think Industry & Military



A) What is the complete user experience & customer journey? Think Air Cargo



Principle #1

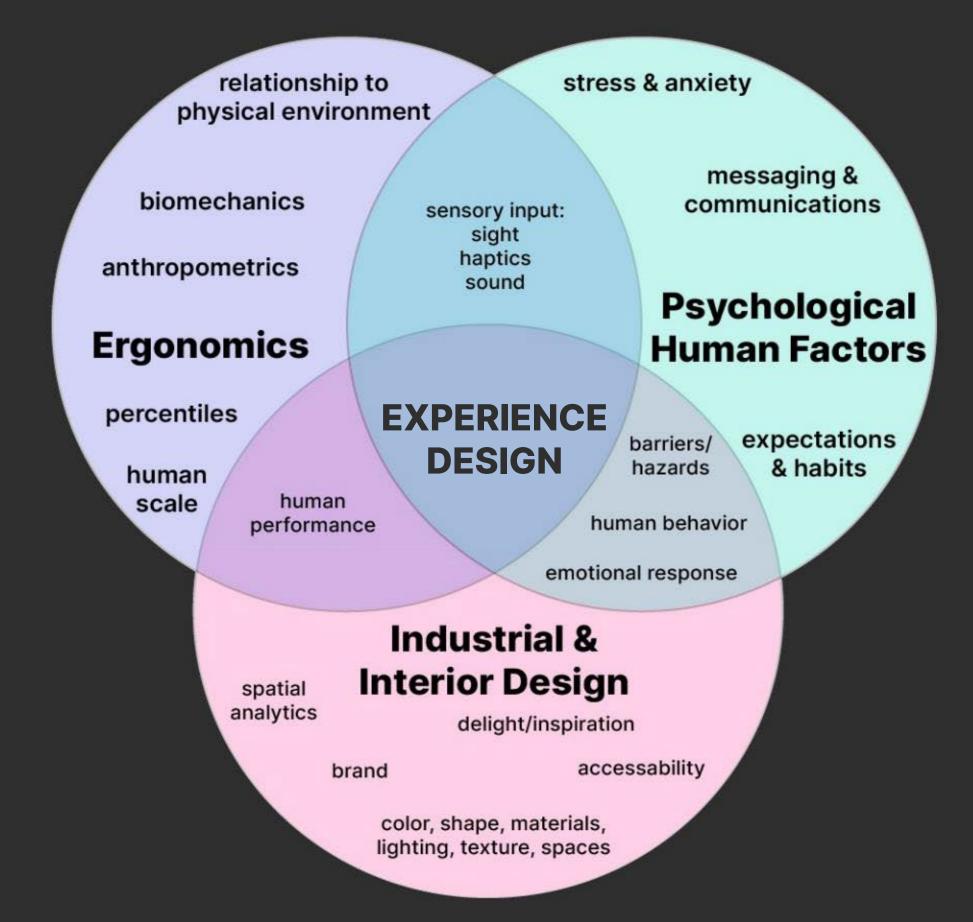
End-user impacts total ecosystem and all elements of design

- A) What is the complete user experience & customer journey? "User-centric" development
- B) What are the human-factor considerations?

 Psychological, Ergonomic, Industrial Design

B) What are the human-factor considerations?





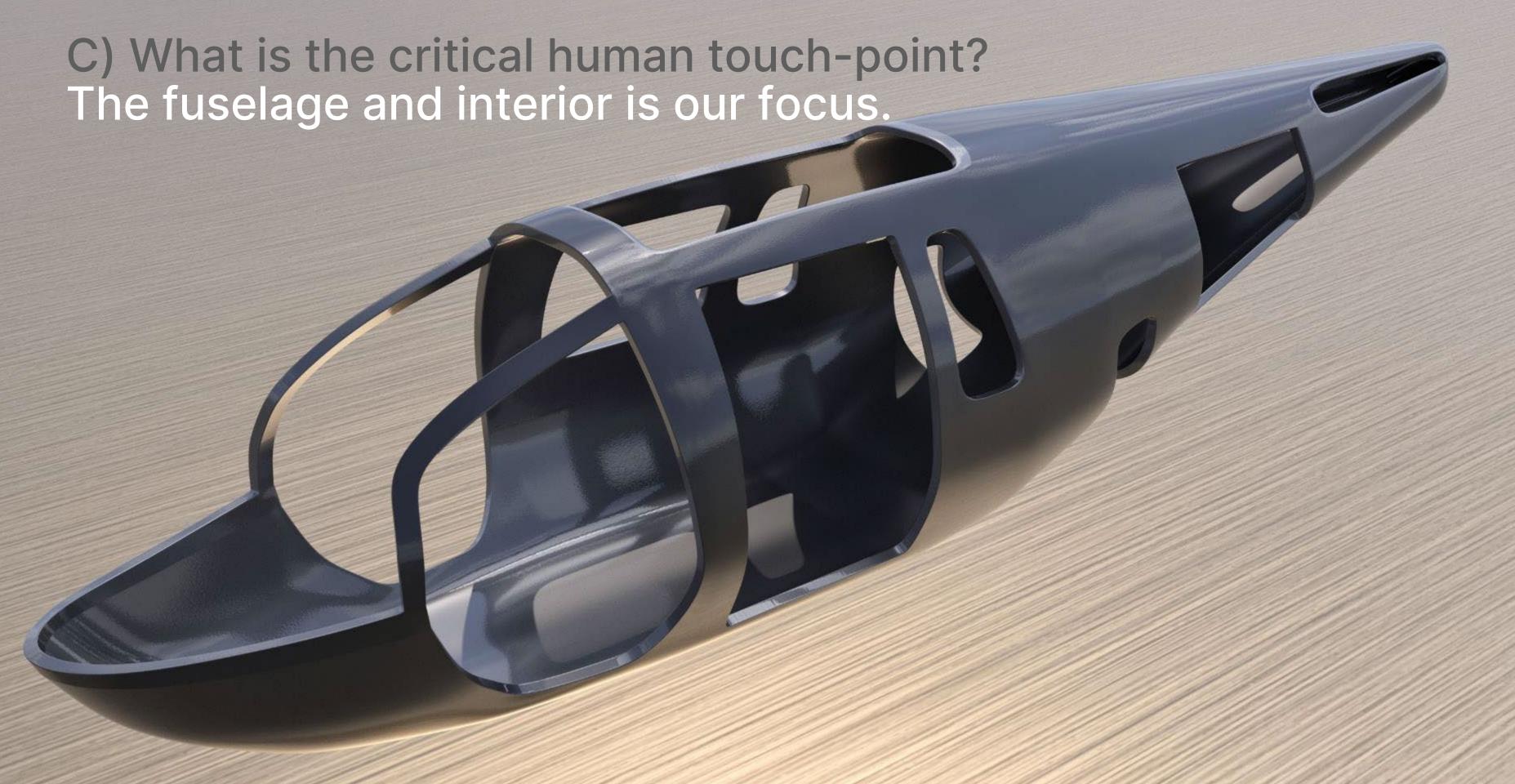
Principle #1

End-user impacts total ecosystem and all elements of design

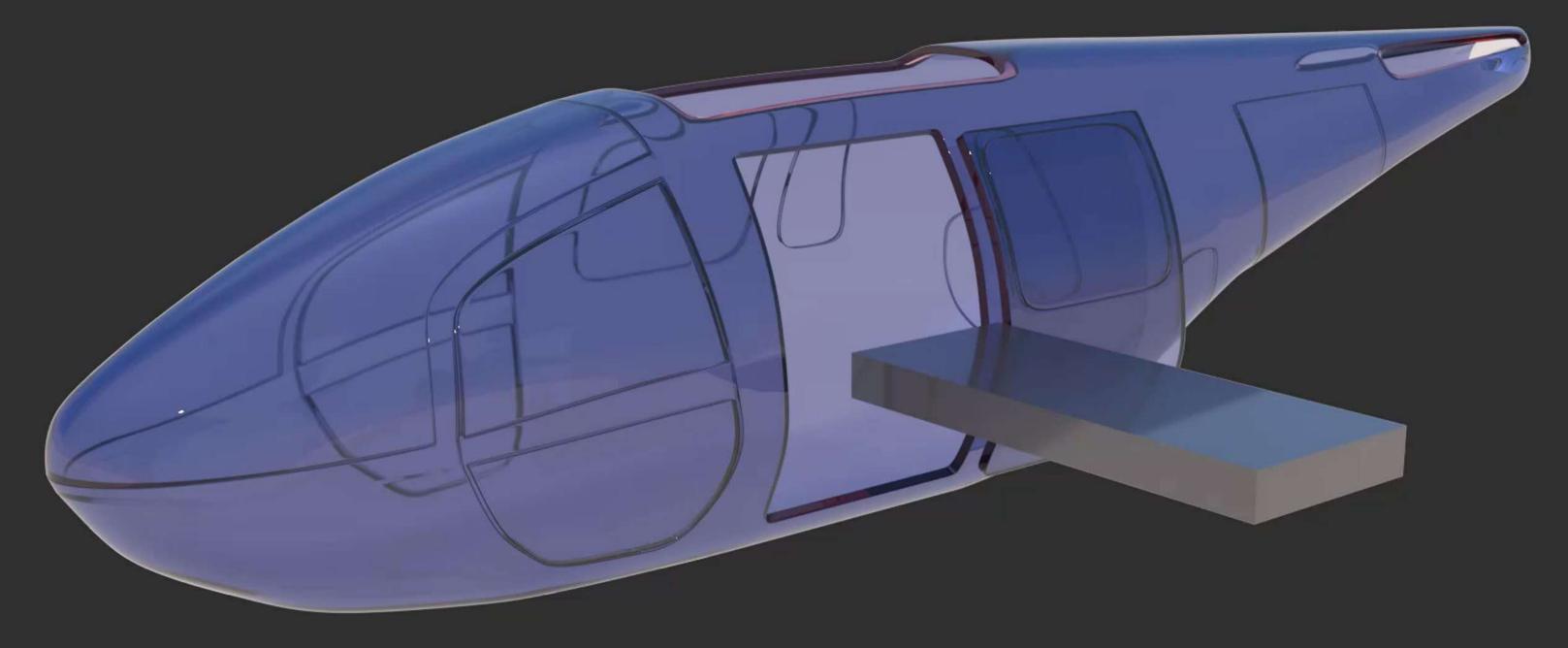
- A) What is the complete user experience & customer journey? "Customer-centric" development
- B) What are the human-factor considerations?

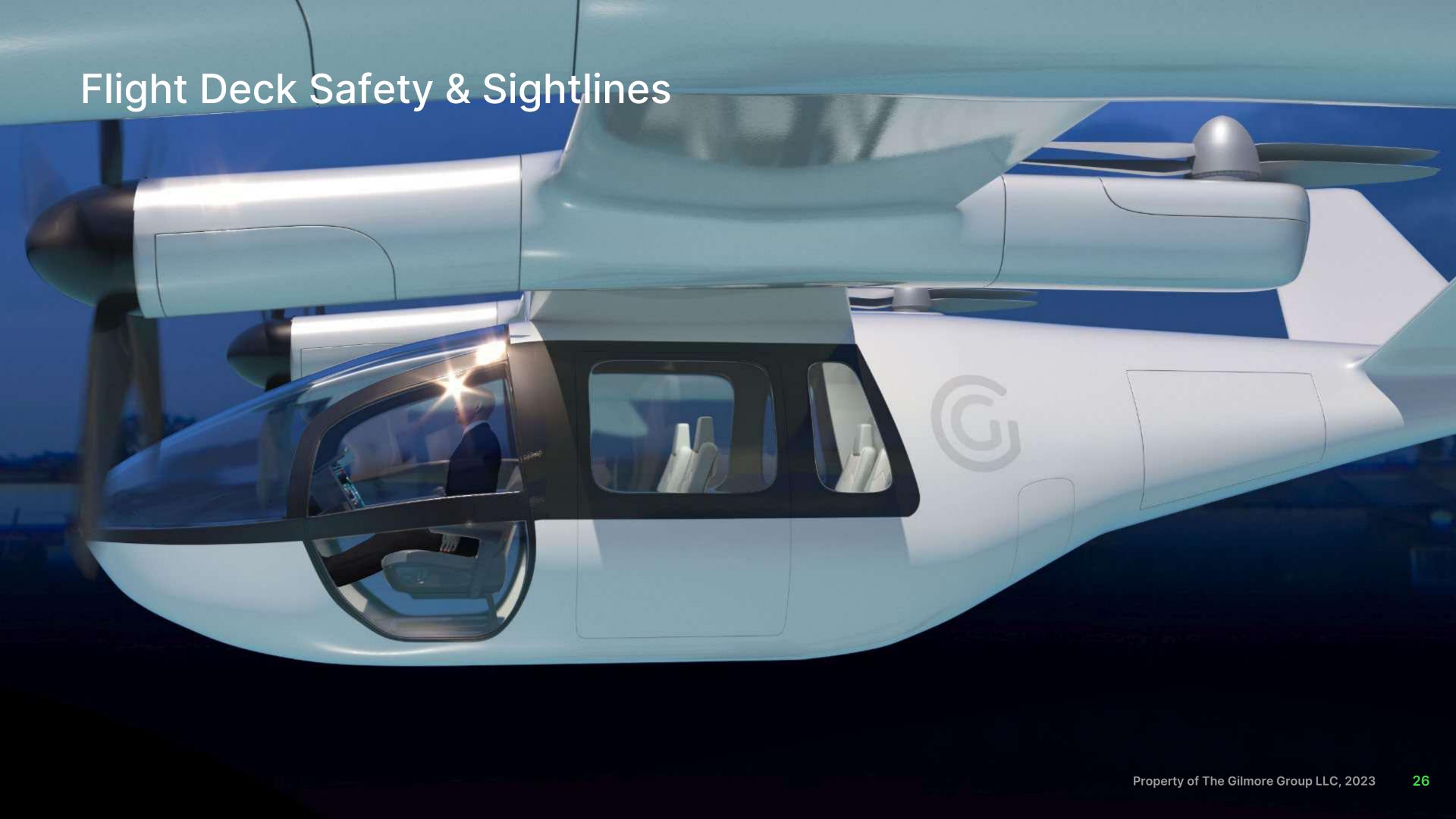
 Psychological, Ergonomic, Industrial Design
- C) What is the critical human touch-point?

 The fuselage and interior

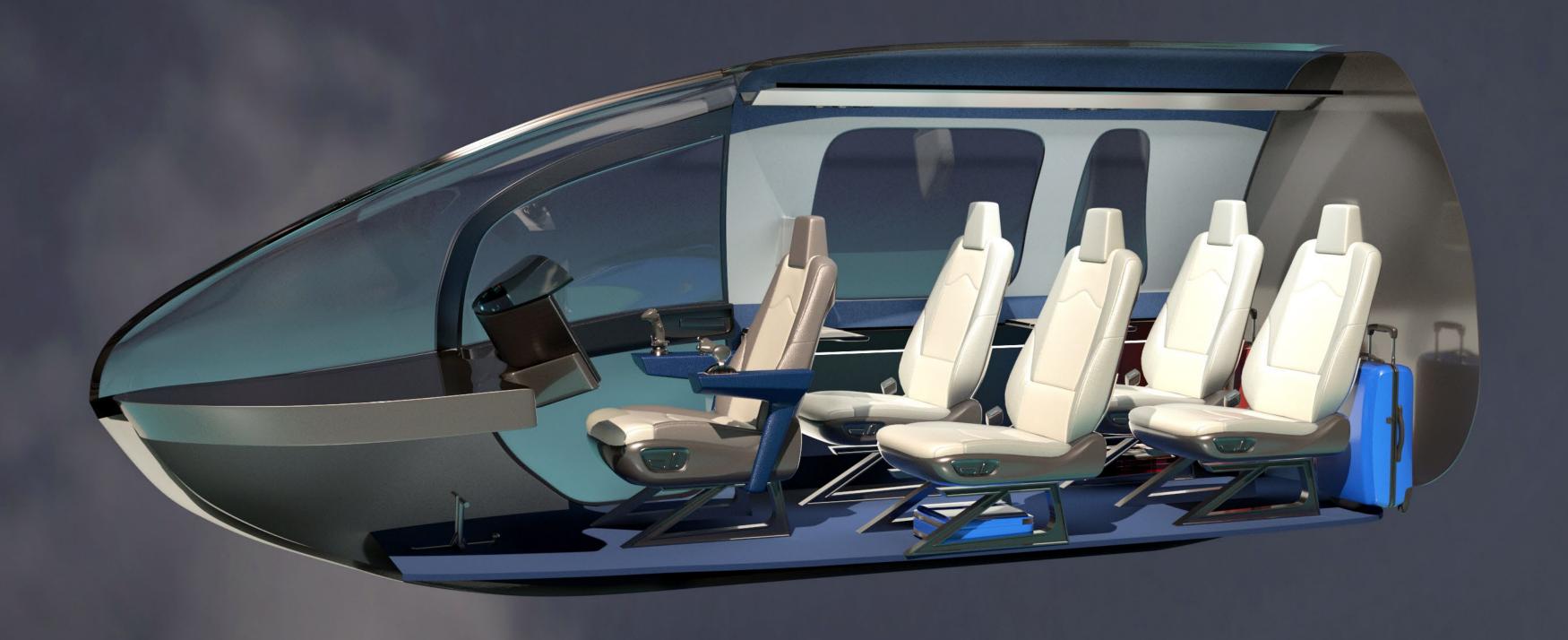


Inclusive of Accessibility, Spatial Maneuverability & Universal Design





Assuring the Cabin Experience...





The Core Principles of Human Experience Design:

Principle #1

End-user impacts total ecosystem and all elements of design

Principle #2

Driven by a comprehensive commercial strategy

Principle #2

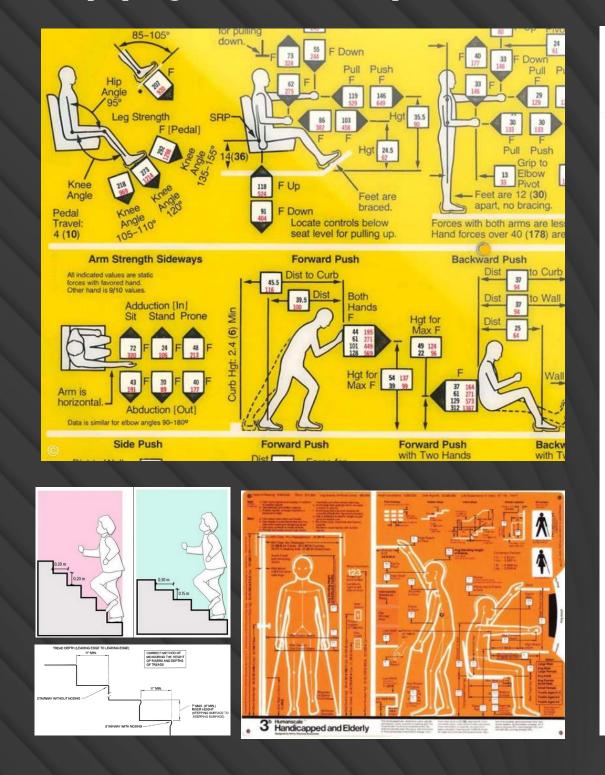
Driven by a comprehensive commercial strategy

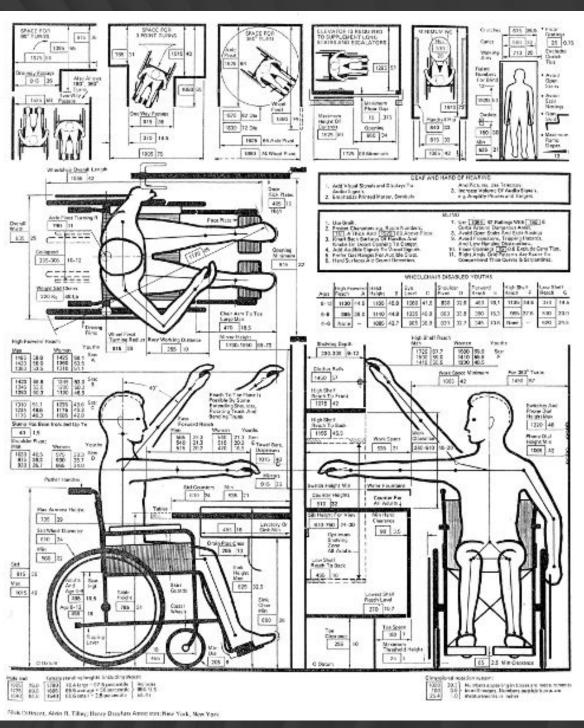
A) Purpose-Driven

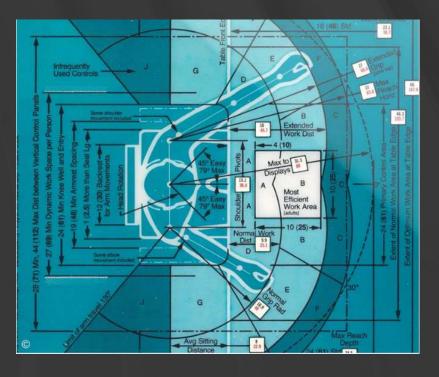
Develop aircraft use-cases to serve real-world needs. Capabilities mainly dependent on size, volume, payload.

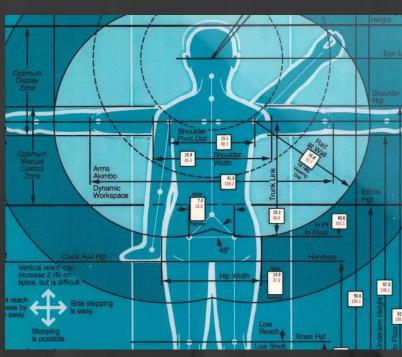
A) Purpose-Driven

Apply anthropometrics to assure best human-factors design









Volume Matters: Business Trip





Passenger 1

LUGGAGE
Carry-on & personal item
2.29 ft³

ADDITIONAL ITEMS
Coat, umbrella







Passenger 2

LUGGAGE
Carry-on & personal item
1.30 ft³

ADDITIONAL ITEMS
Coat





Passenger 3

LUGGAGE
Carry-on & personal item
2.23 ft³

ADDITIONAL ITEMS Coat, umbrella







Passenger 4

LUGGAGE
Carry-on & personal item
2.23 ft³

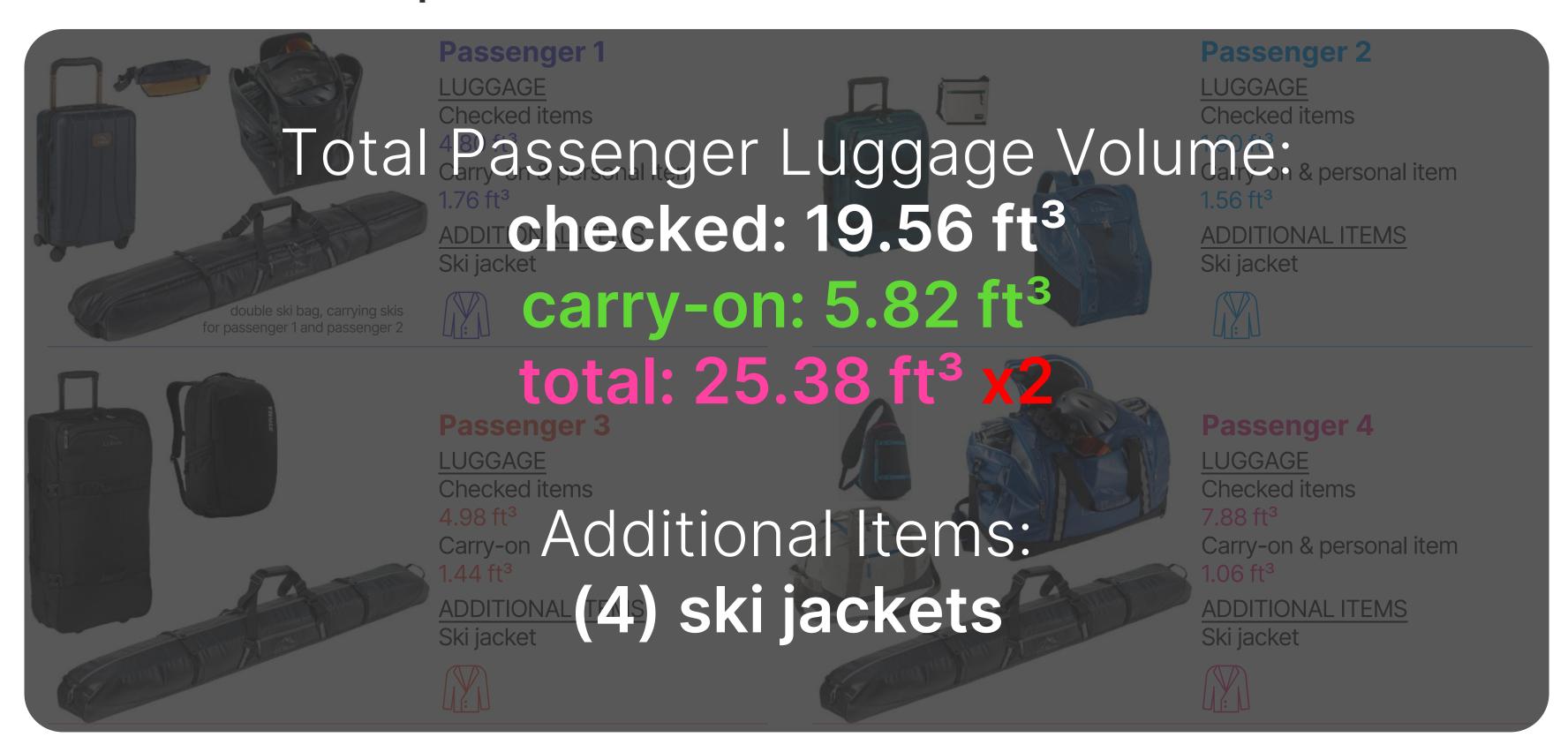
ADDITIONAL ITEMS Coat, umbrella





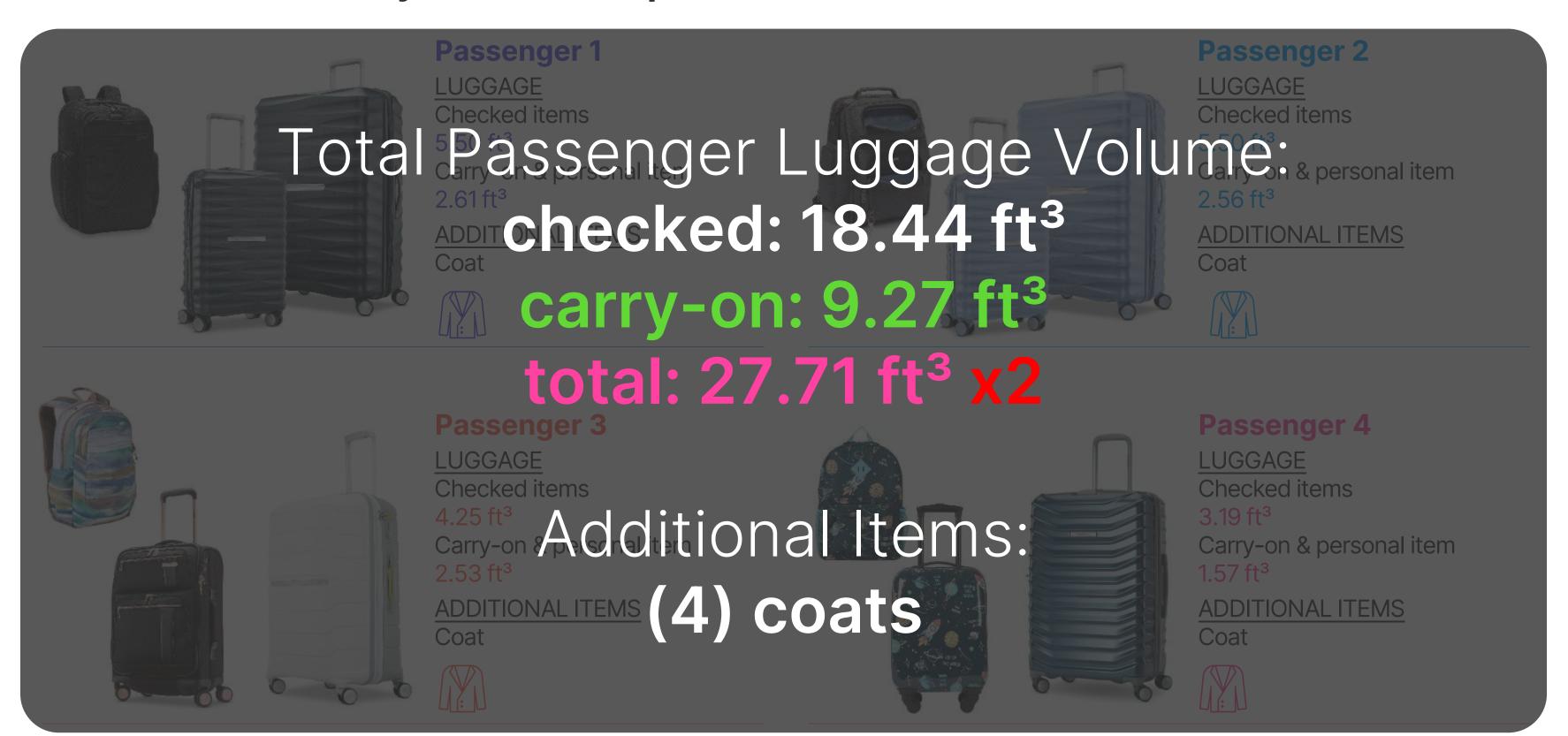
Volume Matters: Ski Trip





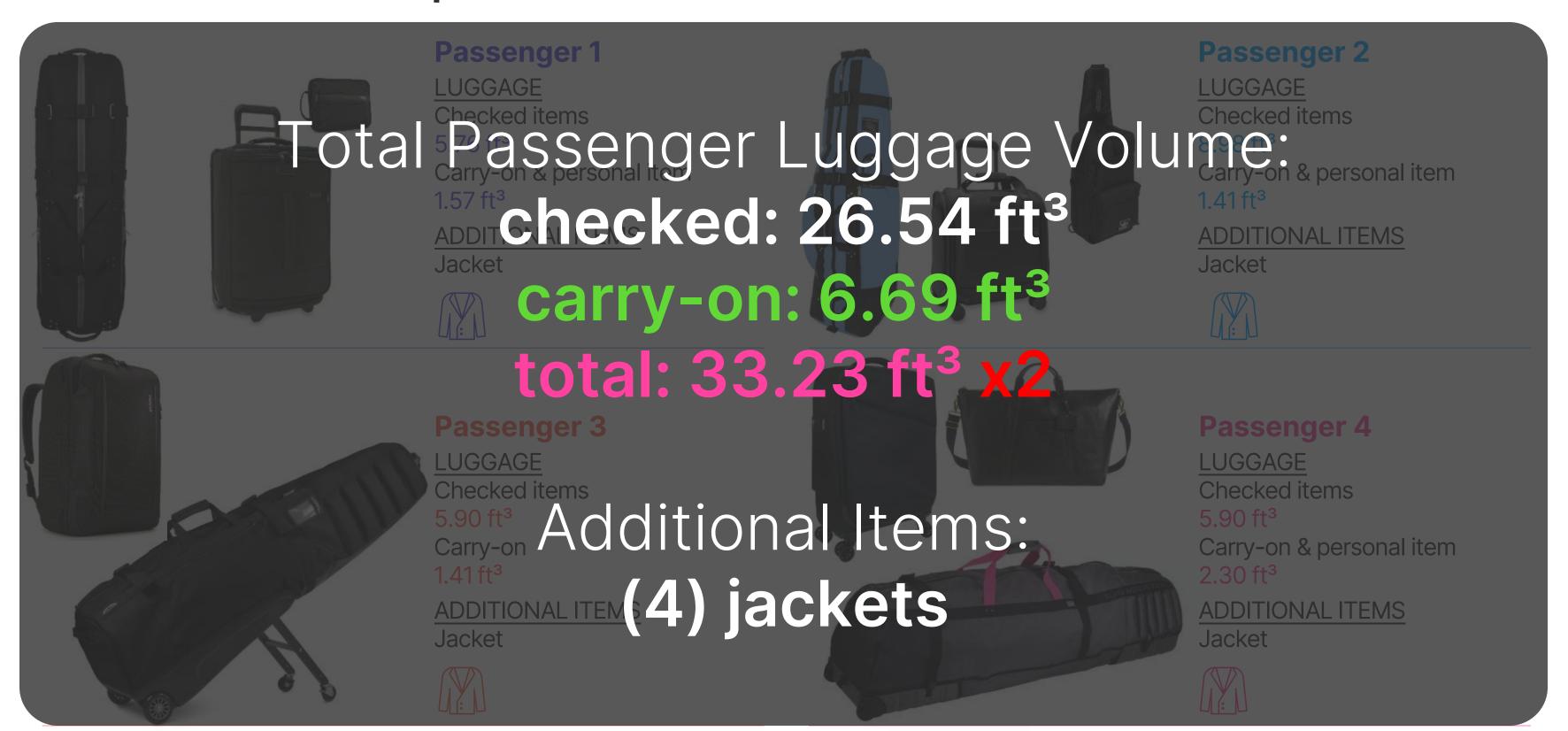
Volume Matters: Family Overseas Trip





Volume Matters: Golf Trip





Size Matters

CUBIC FOOTAGE

FUSELAGE

BAGGAGE

CABIN

176.04



Size Matters CUBIC FOOTAGE 530.94 FUSELAGE 72.82 BAGGAGE 336.9 CABIN

Driven by a comprehensive commercial strategy

A) Purpose-Driven

Develop aircraft use-cases to serve real-world needs

B) Mission-Driven

Design different configurations now, certified for interior swaps

Anticipate the integration challenges with infrastructure

Strategize network of partnerships needed to achieve optimized mission goals













Driven by a comprehensive commercial strategy

- A) Purpose-Driven
 - Develop aircraft use-cases to serve real-world needs
- B) Mission-Driven
 - Design different configurations now, certified for interior swaps
- C) Data-Driven
 - Forecast demand and understand your audience

C) Data-Driven

Forecast demand with open-source & private market data



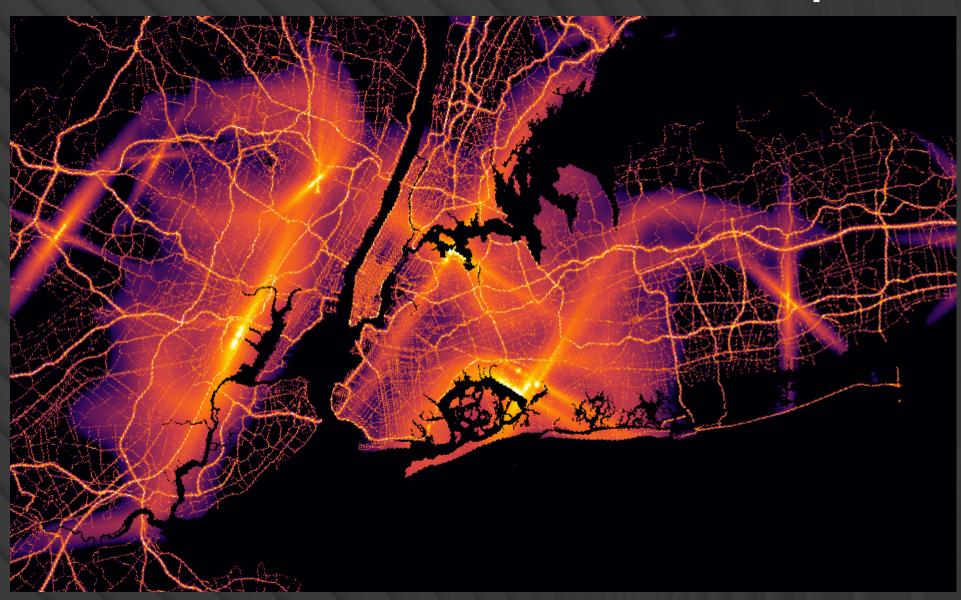
Esri, HERE | Federal Aviation Administration (FAA), National Transportation Atlas; Esri | Oak Ridge National Laboratory (ORNL); National Geospatial-Intelligence Agency (NGA) Homeland Security Infrastructure Program (HSIP) Team. | Esri, HERE, Garmin, SafeGraph, FAO, METI/NASA, USGS, EPA, NPS

Market Intelligence Process:

- Establishing Available Infrastructure
- Plan for best possible missions & routes for all market / missionprofile opportunities

C) Data-Driven

Forecast demand with open-source & private market data



Esri, HERE | Federal Aviation Administration (FAA), National Transportation Atlas; Esri | Oak Ridge National Laboratory (ORNL); National Geospatial-Intelligence Agency (NGA) Homeland Security Infrastructure Program (HSIP) Team. | NYC OpenData, Esri, HERE, Garmin, SafeGraph, METI/NASA, USGS, EPA, NPS, USDA

Market Intelligence Process:

- Establishing Available Infrastructure
- Plan for best possible missions & routes for all market / missionprofile opportunities
- Data Collection, Processing, Cleaning, & Visualization
- Data Analysis & Forecasting
- Insights: Identify & Address Most Promising Targets

C) Data-Driven

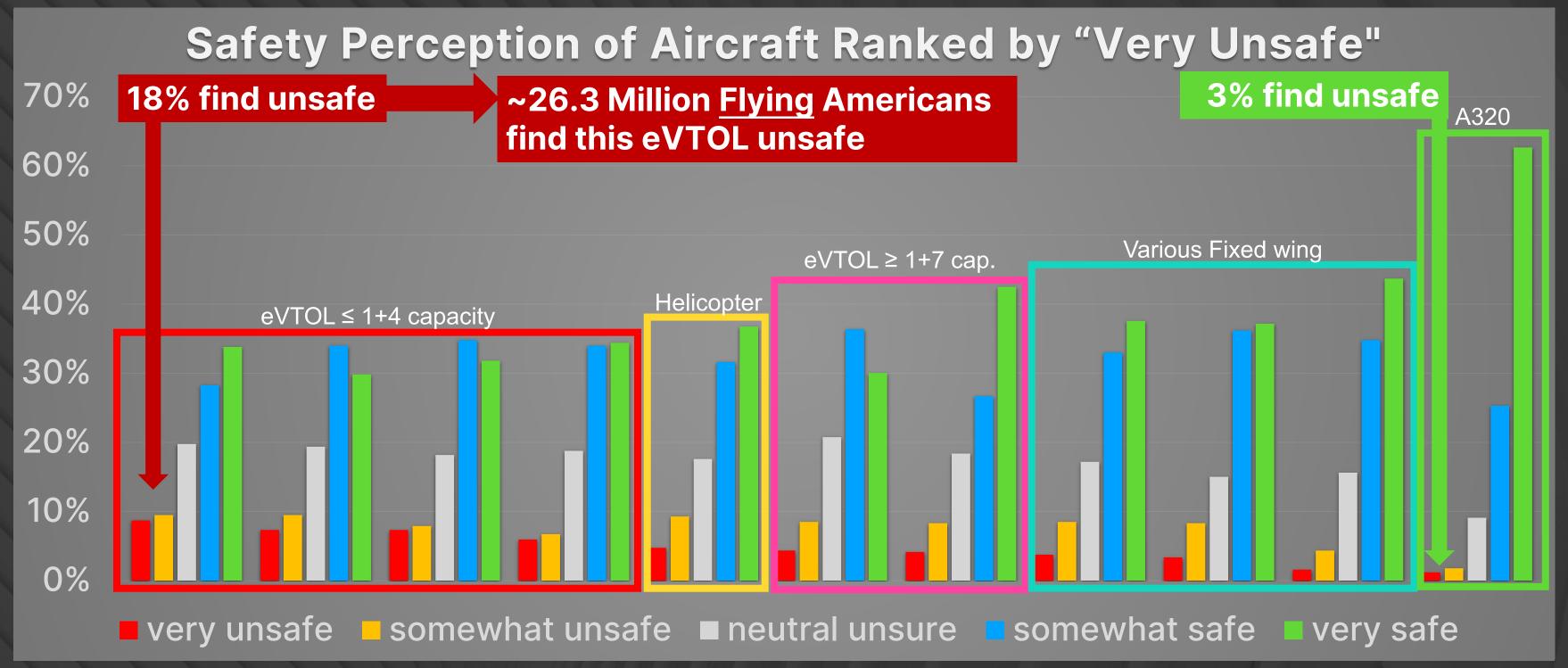
Understand your audience via quantifiable surveys

Conducted 3 studies with population n>500 expanding existing body of eVTOL research:

- Aircraft Safety Perception
- Physical Safety & Psychological Comfort
- Points of Friction Tolerance

Next steps include development of Experience Acceptability Index & global study

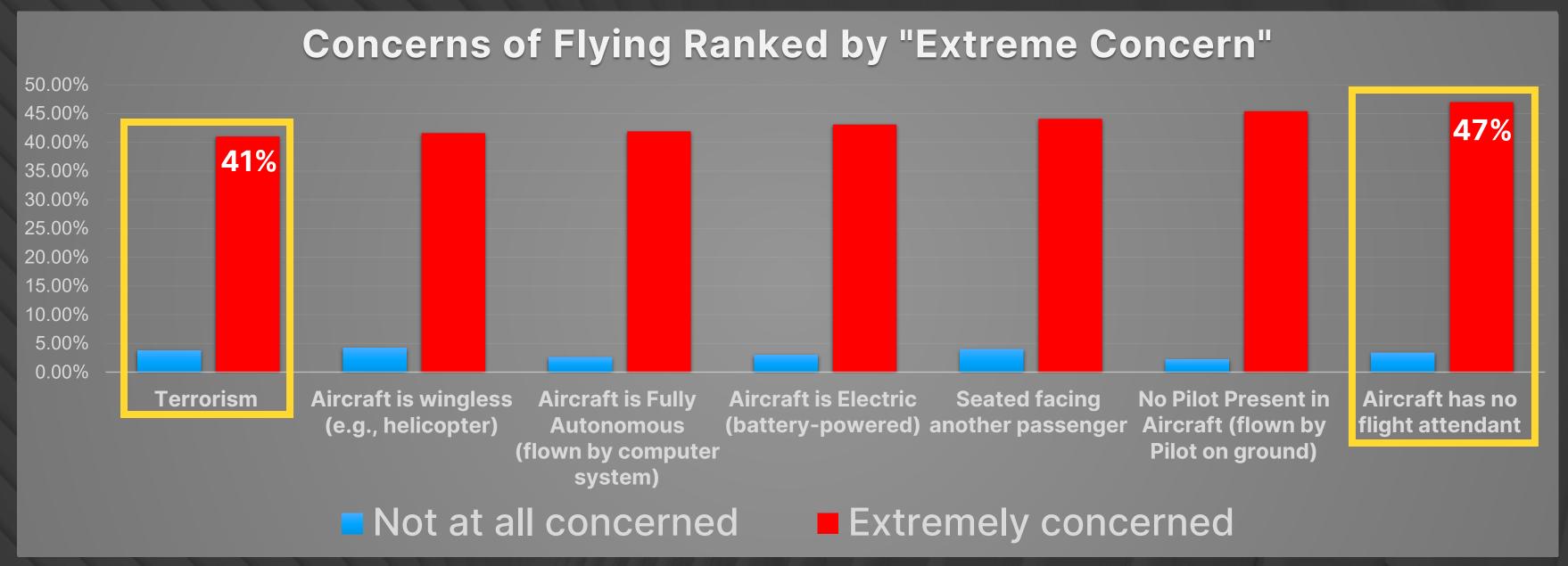
C) Data-Driven - On Perception of Safety



source: The Gilmore Group, "Public Perception & Acceptance of eVTOL" n=506, Confidence Level>90%, Margin of Error +/- 10% source: https://www.airlines.org/dataset/air-travelers-in-america-annual-survey/ 44% of Americans flew in 2022 is 146 million (pop. is approx. 332 million).

C) Data-Driven – On Physical Safety & Psychological Comfort

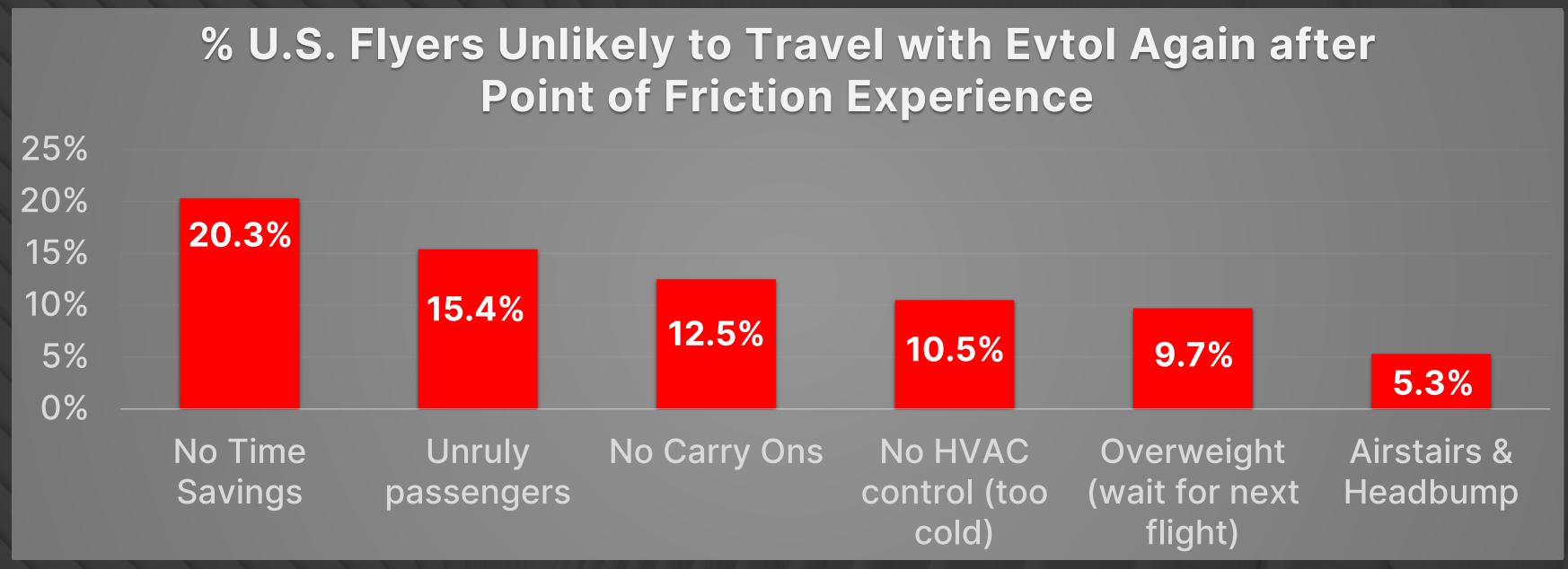
Flying Americans more concerned about "Aircraft Having No Flight Attendant" than "Terrorism"



source: The Gilmore Group, "Public Acceptance of Flight Standards & Aviation Customer Experience" n=504, Confidence Level 90%, Margin of Error +/- 10%

C) Data-Driven - On Tolerance of Points of Friction

Overtime these numbers will increase exponentially if PoF not addressed



source: The Gilmore Group, "Tolerance of Points of Friction & Expectations in eVTOL" n=508, Confidence Level 90%, Margin of Error +/- 10% source: https://www.airlines.org/dataset/air-travelers-in-america-annual-survey/ 44% of Americans flew in 2022 is 146 million (pop. is approx. 332 million).

Driven by a comprehensive commercial strategy

- A) Purpose-Driven
- B) Mission-Driven
- C) Data-Driven
- D) Experience- & Success-Driven

"Designing a flying machine is nothing; Building is something; Testing it is everything."

-Otto Lilientahl

Know the pitfalls and successes, develop a commercially viable holistic offering

Driven by a comprehensive commercial strategy

"The success of any aircraft doesn't end with the delivery to the customer. It only just begins then – because if it doesn't succeed operationally, economically and reliably in the mission it was designed for, there won't be many more orders. So, the success of any aircraft is not decided by the aircraft manufacturer, but by the *customers who buy it.*" – Mike Hirschberg, VFS Executive Director

Or we would say, not just those who buy it but those who are the end-users!

"and if they can't compete and make money with this revenue generating asset, their business will fail."

You might be thinking...

Why focus on this when I still need to certify my aircraft...

In our decades of aviation experience, We would say use these principles now.

Results will be right product for right mission, saving time & money:

- Not recertifying with every design change
- Not having to guess what will be a success
- Not leaving out consideration of all human wants and needs
- Being able to pivot when challenges affect your timelines

In closing...

What we don't do...
Aerodynamics, Propulsion...

In closing...

And what we do...

Human Experience Design Data-Driven Strategic Business & Brand Development Target Segment Integrated Marketing

Build Shareholder Value

